

**MEDIUM TERM FINANCIAL STRATEGY**  
(This shows the changes to the existing Base Budget)

**APPENDIX A**

	Yr1 2017/18	Yr2 2018/19	Yr3 2019/20	Yr4 2020/21	Yr5 2021/22
	£	£	£	£	£
<b>BUDGET PRESSURES</b>					
Inflation and increases on goods and services (see 6.3 and 3.3)	310,000	270,000	270,000	270,000	270,000
Triennial Pension revaluation (see 6.4)	125,000				
Reduction in Planning fees income (see 6.5)	125,000				
Salaries - provision for pay award at 1% (see 6.6)	90,000	90,000	90,000	90,000	90,000
National Living Wage and National Insurance (see 6.7)	75,000	50,000	50,000	25,000	25,000
Sherford project team (see 6.8)	45,000				
Reduction in Housing Benefit administration subsidy and Council Tax Support Admin Grant (see 6.9)	40,000	40,000	40,000		
Reduce saving on waste round review (see 6.10)	40,000				
Reduction in recycling income (see 6.11)	35,000				
Reduction in treasury management income (see 6.12)	25,000	10,000	10,000		
Cost of lease renewal (see 6.13)	20,000				
Staff resource - Finance Community of Practice (see 6.14)	15,000				
Reduction in other income areas (S106 contribution income, Follaton room hire, pannier market income and Leisure third party income) (see 6.15)	95,000				
Specialist resource - Waste and Cleansing options review and delivery reverse a one-off budget in 16/17	(30,000)				
<b>TOTAL BUDGET PRESSURES</b>	<b>1,010,000</b>	<b>460,000</b>	<b>460,000</b>	<b>385,000</b>	<b>385,000</b>

**Changes to contributions to Earmarked Reserves**

Vehicle Fleet Replacement Reserve (see 6.18)	146,000	(197,000)			(13,000)
Contribution to Land and Development Reserve (see 6.19)	50,000				
Contribution to IT Development Reserve (see 6.20)	50,000				
Contribution to Sustainable Waste Management Reserve (see 6.21)	25,000				
Contribution to Planning Policy and Major Developments Reserve (see 6.22)	25,000	25,000	25,000		
Transformation Project (T18) - Approved at 11 December 2014 Council Contribution to Strategic Change Reserve to meet pension strain costs (see 6.23)	66,000	(75,000)	(150,000)	(60,000)	
<b>Total changes in contributions to Earmarked Reserves</b>	<b>362,000</b>	<b>(247,000)</b>	<b>(125,000)</b>	<b>(60,000)</b>	<b>(13,000)</b>

**SAVINGS AND INCOME GENERATION IDENTIFIED**

	Yr1 2017/18	Yr2 2018/19	Yr3 2019/20	Yr4 2020/21	Yr5 2021/22
	£	£	£	£	£
Income from fees and charges (see 6.24)	<b>TBA</b>				
Savings from re-procurement of contracts (see 6.25)	(695,000)	0	(73,000)	(146,000)	(31,000)
Income from commercial developments (see 6.26)	0	(95,000)			
Budget scouring savings - (see 6.27)	(55,000)				
Reduced running costs at Follaton and additional rental income (see 6.28)	(20,000)	(20,000)			
Income from business rated domestic properties for trade waste collection (see 6.29)	(25,000)				
Review of car parking permits (Overview & Scrutiny Panel 24/11/16)	(10,000)				
Council Tax reduction scheme - 9.85% reduction in Town and Parish Grant (see 11.7)	(10,000)				
<b>TOTAL SAVINGS AND INCOME GENERATION</b>	<b>(815,000)</b>	<b>(115,000)</b>	<b>(73,000)</b>	<b>(146,000)</b>	<b>(31,000)</b>

**MEMORANDUM**

POSSIBLE FUTURE SAVINGS (see 7.6)	Yr1 2017/18	Yr2 2018/19	Yr3 2019/20	Yr4 2020/21	Yr5 2021/22
	£	£	£	£	£
Beach and Water Safety Changes		(25,000)			
Dartmouth Lower Ferry	(100,000)				

*Note: These savings have not yet been built into the Budget for 17/18 or 18/19 but are shown for illustration purposes as to possible future savings. These areas are currently being worked upon by officers but are not yet confirmed.*